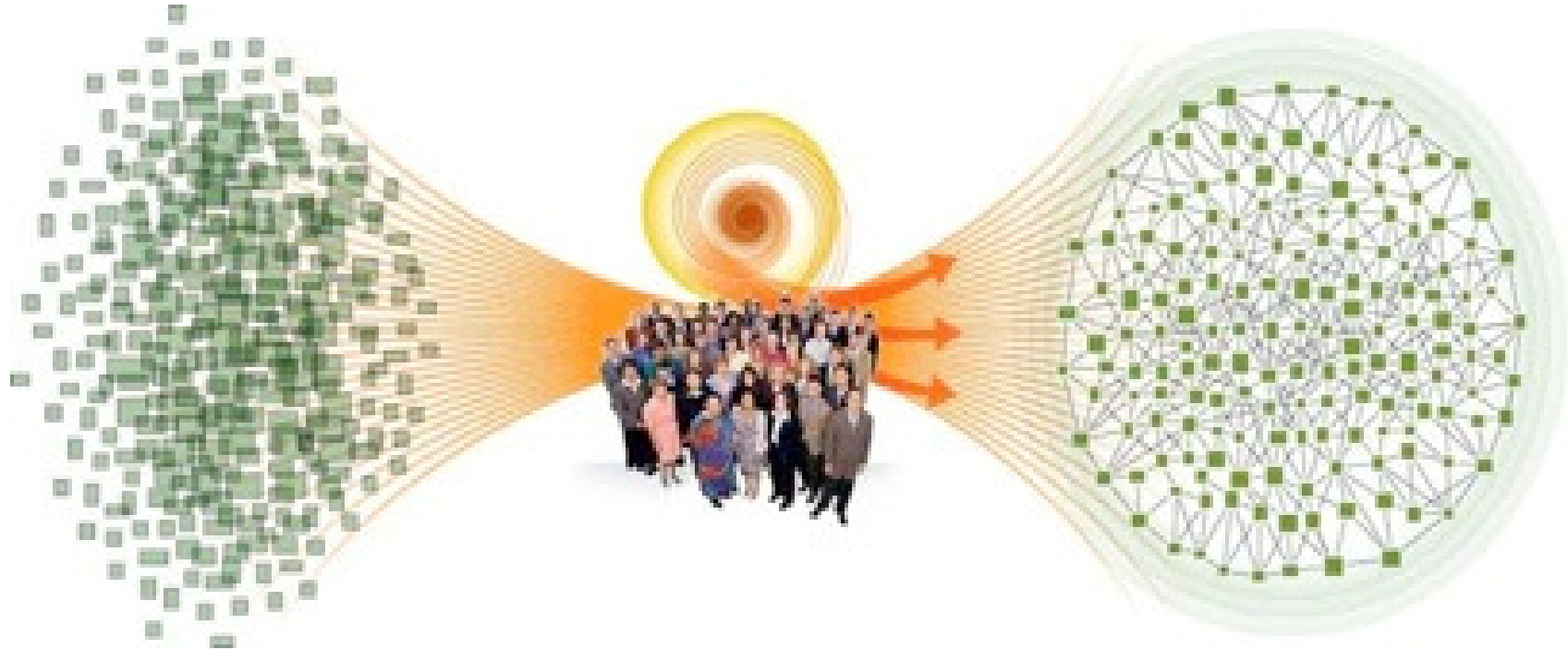


# Meshwork methodology for multistakeholder design and needs assessment

Anne-Marie Voorhoeve

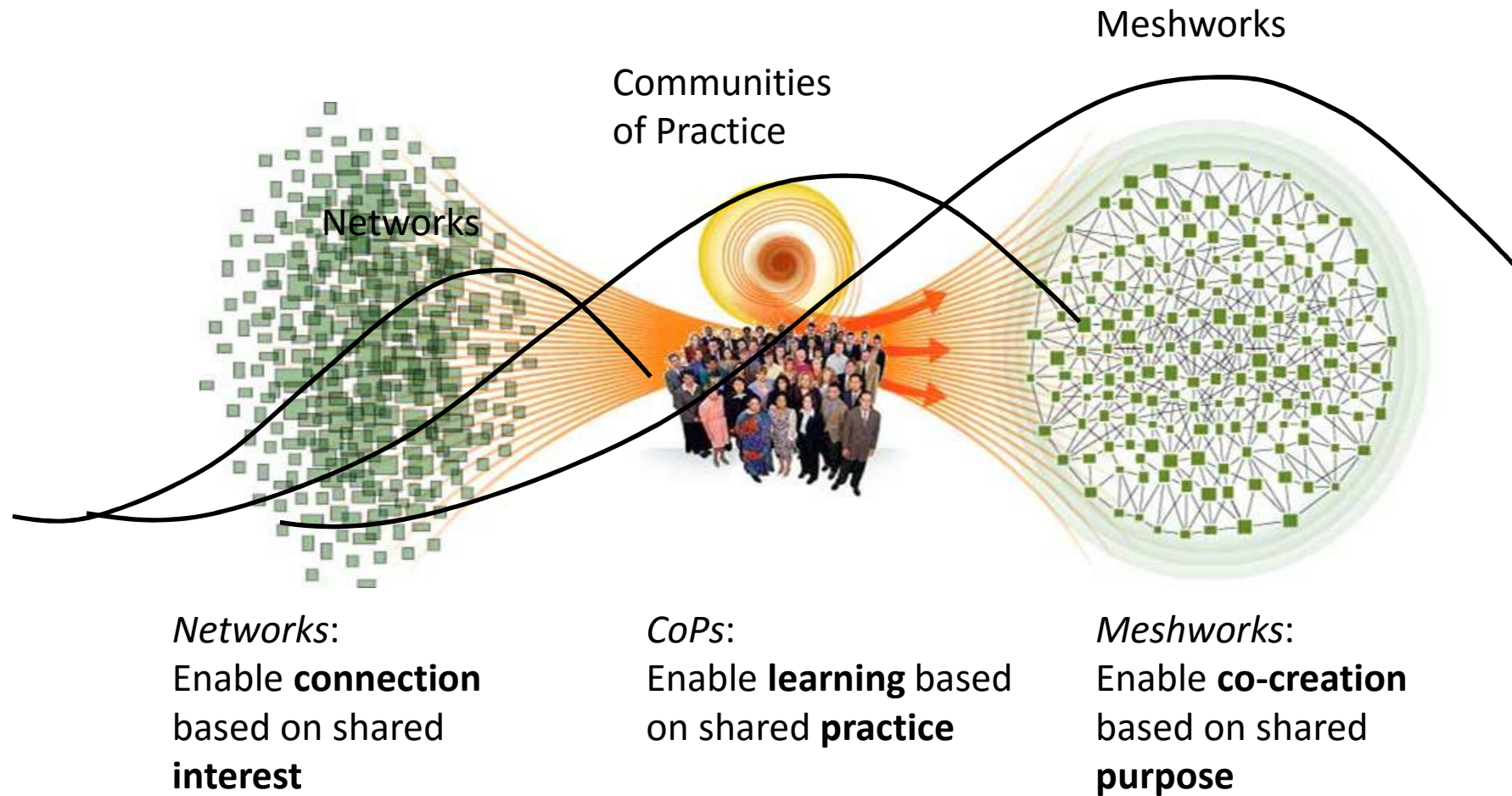
The Hague Center for Global  
Governance, Innovation and Emergence

# Meshworking



a structured collaboration across organisations and  
initiatives to accelerate learning and impact  
shared framework - language

# Stages of collaboration



# Meshwork process

- Aligns hearts and minds
- Magnetises people and resources to fulfil a shared purpose consistent with principles
- Develops a “story from the future”
- Develops a shared language for better collaboration
- Supports exchange between actors, regions, countries

# Needs Assessment for Knowledge and Learning Platform

Issue needs and knowledge from hundreds of sources globally.



Actionable country and international needs assessment.

Mar 2013 - Organization: Countries					
Objective > Measure	Countries	Ecuador	Ghana	Guyana	Kenya
<b>Access Channels</b>					
Democracy Risk		Red	Red	Black	Low
Election Quality Risk		Green	Red	Black	None
Engage intermediaries		Green	Red	Green	
Institutions Risk		Amber	Amber	Red	Low
Interactive Digital TV				Black	Low
Local service websites			Red	Black	None
Minority Rights Risk		Red	Amber	Red	None
Mobile Technology				Red	Low
Political Parties Risk		Amber	Green	Green	Low
Specialist portals					
<b>Core Systems</b>					
Aid Conditionality		Green	Amber	Amber	Applied
Human Resources		Green	Amber	Red	
Income collection systems				Amber	
NLIS				Amber	
NPLG				Red	
Office systems					
Structural Causes		Amber	Amber	Amber	Fair
Trade Agreements		Amber	Amber	Amber	Working
<b>Enablers</b>					
Election Reform		Green	Amber	Amber	Working
Electronic records		Amber	Green	Red	
Geographic Systems (GIS)		Amber	Amber	Green	
Image Processing systems		Red	Amber	Black	
Judicial System		Amber	Red	Amber	Working
Knowledge Management				Green	
Use CRM software		Amber	Green	Red	
Use of smart cards					
Use of telemetric systems					
<b>Infrastructure</b>					
Progress of 2005 target					
<b>People</b>					
LSP				Amber	
Minority Rights Development		Amber	Black	Green	Working
Officer(s) lead					
Other LAs					
Power-sharing		Red	Red	Black	Working
...					

✓ Knowledge Gaps, Funding Needs, Policy Needs

# Needs Assessment

- A simple process to engage all country actors
- Develops clear concise needs assessment

leaders develop self assessment.



Country Condition Ratings

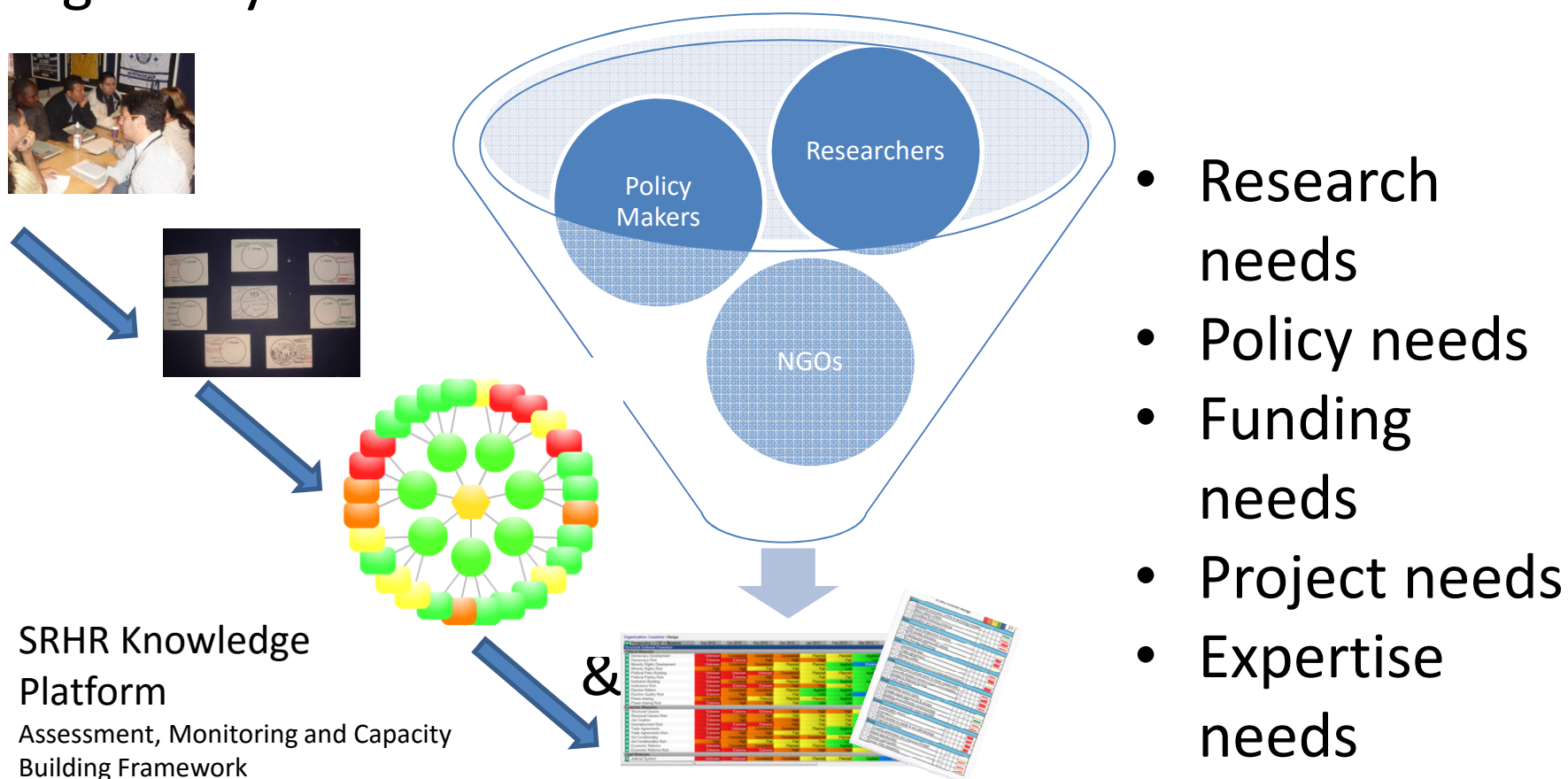
Areas > Measure	Africa	Cameroon	Congo Dem.Rep.	Guinea	Guyana	Kenya	Liberia	Mali	Nigeria
<b>Energy</b>									
1.1 Research innovation centres & technology transfer	Plan	No Awareness	No Awareness	No Awareness	Awareness	Plan	Plan	No Awareness	Implement
1.2 Micro carbon credits	Awareness	No Awareness	No Awareness	No Awareness	No Awareness	Plan	No Awareness	No Awareness	No
1.3 Innovative financing schemes	Awareness	No Awareness	No Awareness	Awareness	No Awareness	Implement	Plan	Exemplar	Implement
1.4 Education and awareness	Plan	No Awareness	Awareness	No Awareness	Implement	Plan	Awareness	No	Plan
<b>Water</b>									
2.1 YES water programme of action	Awareness	No Awareness	Plan	Awareness	No Awareness	Awareness	No Awareness	No Awareness	No Awareness
2.2 Civil society advocacy	Implement	Plan	Awareness	Awareness	No Awareness	Awareness	Exemplar	Implement	Implement
2.3 Training and awareness raising	Implement	No Awareness	Plan	Plan	No Awareness	Awareness	No Awareness	No Awareness	Implement
2.4 Eco friendly technology	Awareness	No Awareness	No Awareness	No Awareness	Plan	Awareness	No Awareness	No Awareness	Plan
<b>Land</b>									
3.1 Ownership laws	Implement	Plan	Awareness	Plan	Plan	Plan	Exemplar	Implement	Implement
3.2 Trade agreements	Implement	Plan	Plan	Plan	No Awareness	Awareness	No Awareness	Exemplar	Implement
3.3 Market access	Plan	No Awareness	Implement	Awareness	Awareness	Awareness	Exemplar	Implement	Implement
3.4 Appropriate land use, strong environmental laws & good agric	Implement	No Awareness	Plan	Awareness	Plan	Plan	Exemplar	Plan	Plan
<b>Cities</b>									
4.1 Government & private sector & citizen collaboration	Implement	Plan	Awareness	Awareness	Implement	Awareness	Exemplar	Implement	Implement
4.2 Awareness campaign in schools to engage youth in competition	Implement	No Awareness	Plan	Plan	Plan	Awareness	No Awareness	No Awareness	Implement
4.3 Youth education	Implement	No Awareness	Plan	Plan	Plan	Plan	Awareness	No Awareness	Implement
4.4 Upholding human rights	Implement	Plan	Plan	Plan	Plan	Plan	Exemplar	Implement	Implement
4.5 Create equal opportunity & access	Implement	Plan	Plan	Plan	Plan	Plan	Exemplar	Implement	Implement
4.6 Building environmental consciousness	Implement	Plan	Plan	Plan	Plan	Plan	Exemplar	Implement	Implement
4.7 Sustainable values	Implement	Plan	Plan	Plan	Plan	Plan	Exemplar	Implement	Implement
4.8 Innovation	Implement	Plan	Plan	Plan	Plan	Plan	Exemplar	Implement	Implement
4.9 Wider access to capital & new partnerships	Implement	Plan	Plan	Plan	Plan	Plan	Exemplar	Implement	Implement
4.10 Financial education	Implement	Plan	Plan	Plan	Plan	Plan	Exemplar	Implement	Implement
4.11 Creating awareness and changing mindset	Implement	Plan	Plan	Plan	Plan	Plan	Exemplar	Implement	Implement
4.12 Equal opportunities	Implement	Plan	Plan	Plan	Plan	Plan	Exemplar	Implement	Implement
4.13 Women participation	Implement	Plan	Plan	Plan	Plan	Plan	Exemplar	Implement	Implement
4.14 Gender main streaming	Implement	Plan	Plan	Plan	Plan	Plan	Exemplar	Implement	Implement

Multi-country summary dashboard.

A 3-day process with the right stakeholders can create a country Issue self assessment.  
A quick win. Develops shared understanding. Informs research. A capacity building tool.

# Magnifying impact by organising knowledge

A **networked and knowledge-based** needs assessment to improve effectiveness of research and SRHR funding globally.



# Meshwork process

- Making use of existing structures and honoring diversity
- Country self-assessment – for rapid orientation
- High level multi stakeholder engagement to build legitimacy, partnership and trust
- Map and make explicit added value NL approaches and NL partners
- Easily replicated and scaled

# Kenya Prime Minister's Round Table (PMRT)




# Kenya Prime Minister's Round Table Scorecard







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www.gaisoft.net/ta/ta\_kapisacopy2.net/spd7openform

Terms and... Embassy... All About... Contact Us... the Doctor... Birmingham... www.gai... Centro Ma... La casa del...

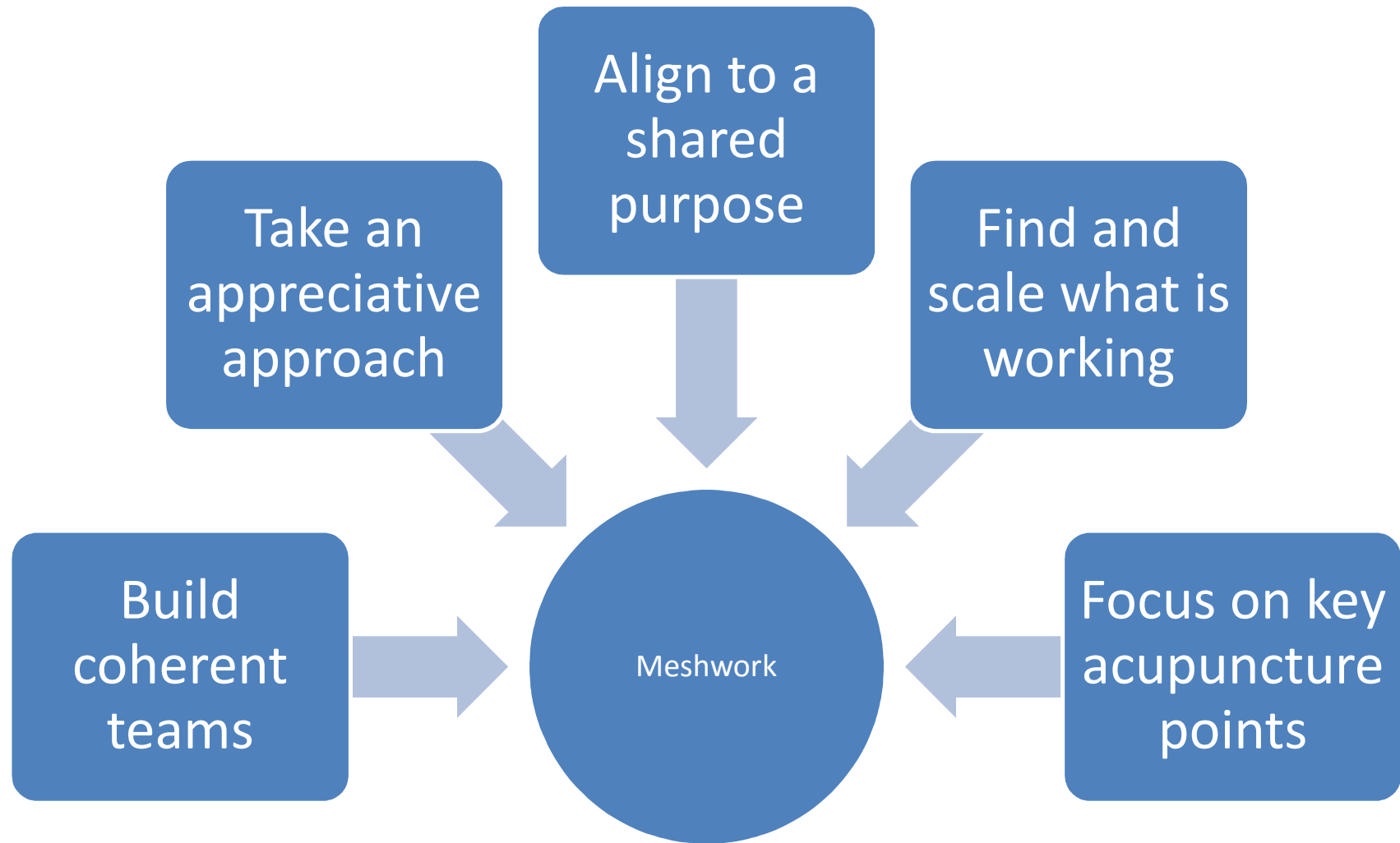
Charter People **Performance** Report

 OFFICE OF THE PRIME MINISTER

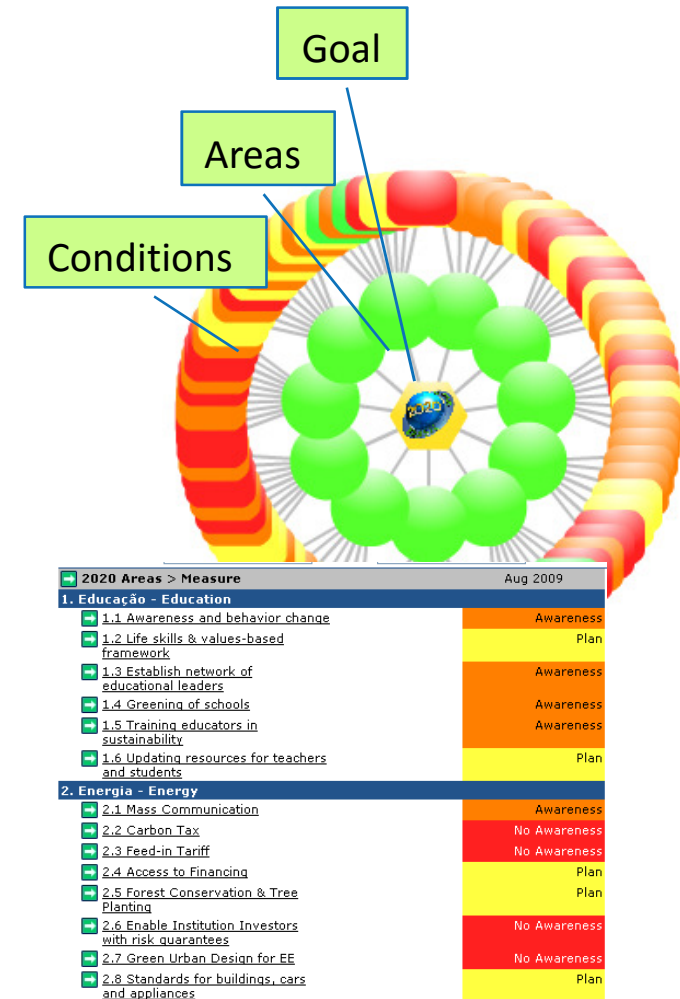
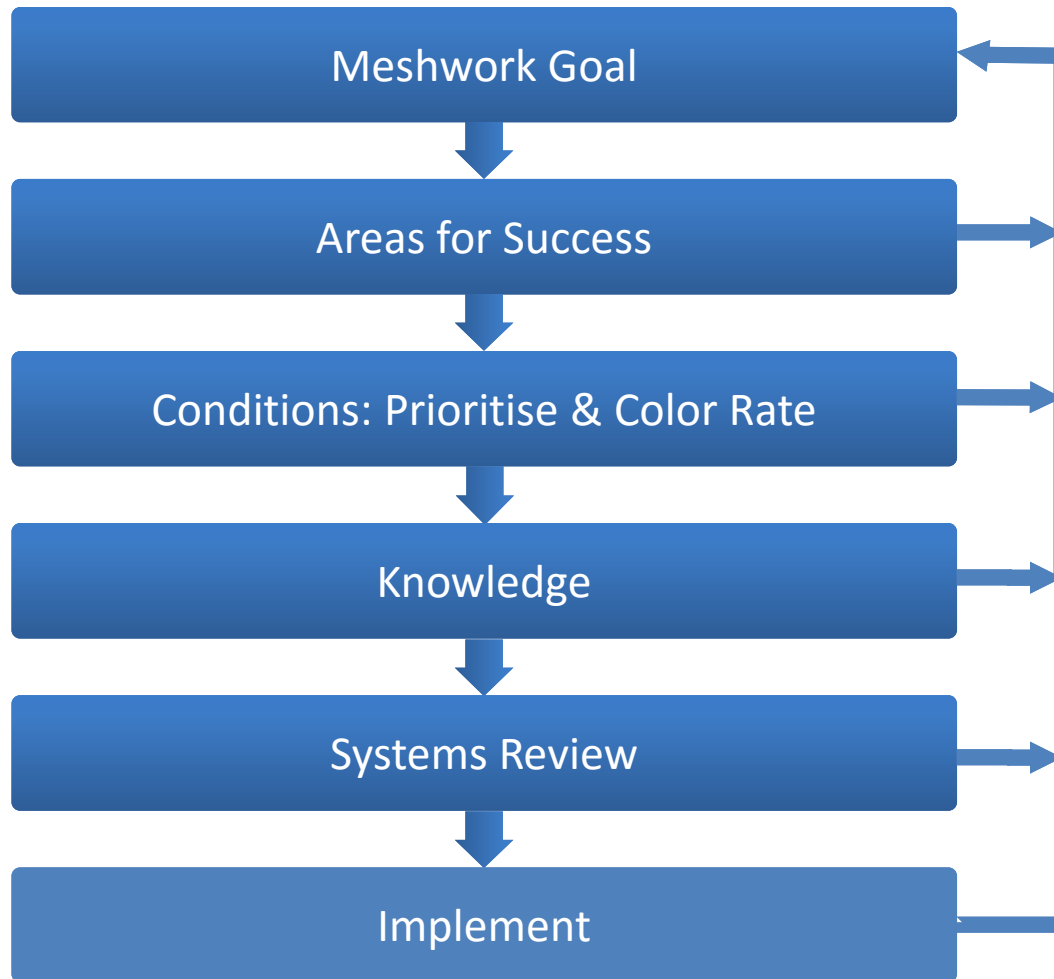
 Agriculture  
 EAC  
 Education  
 Environment  
 MSF  
 PMRT

	Jan 2012	Feb 2012	Mar 2012	Apr 2012	May 2012	Jun 2012
<b>Policy Issues</b>						
1. Non-Tariff Barriers in EAC - Road Blocks				Identified	Government Committed	Government Committed
2. Non-Tariff Barriers in EAC - Weigh Bridges				Implementation in Progress	Implementation in Progress	Implementation in Progress
3. Non-Tariff Barriers in EAC - Exemption of Uganda List of Products				Issue Resolved	Issue Resolved	Issue Resolved
Organization: KEPSA Advocacy Scorecard				Government Committed	Government Committed	Government Committed
Measure: 3. Non-Tariff Barriers in EAC - Exemption of Uganda List of Products				Implementation in Progress	Implementation in Progress	Implementation in Progress
Meaning/Reason: Non-Tariff Barriers in EAC:				Government Committed	Government Committed	Government Committed
1. Issue				Implementation in Progress	Implementation in Progress	Implementation in Progress
Exemption of Uganda List of Products from the CET rules				Government Committed	Government Committed	Government Committed
2. Commitment				Implementation in Progress	Implementation in Progress	Implementation in Progress
No further extension of the Uganda list of Products exemptions				Government Committed	Government Committed	Government Committed
3. Responsible ministry/Department				Government Committed	Government Committed	Government Committed
Min of EAC; Min of Trade; and Min of Finance				Government Committed	Government Committed	Government Committed
3. Status as at November 2012				Implementation in Progress	Implementation in Progress	Implementation in Progress
Uganda list extended during the 2012/13 budget despite the Government's commitment				Government Committed	Government Committed	Government Committed
Measure Owner: Beatrice Munda				Implementation in Progress	Implementation in Progress	Implementation in Progress
operationalization of the SME Fund				Government Committed	Government Committed	Government Committed
13. Evaluate the Economic Impact of the Labour laws				Implementation in Progress	Implementation in Progress	Implementation in Progress
14. Revamp of Agricultural Sectors in distress				Government Committed	Government Committed	Government Committed
16. Establishment of Export Development and Endowment Funds ...				Implementation in Progress	Implementation in Progress	Implementation in Progress
18. Road carnage-Weak enforcement and inadequate road safety measures				Government Committed	Government Committed	Government Committed
23. Business Regulations Reforms				Implementation in Progress	Implementation in Progress	Implementation in Progress

# Principles of Meshworked Implementation



# Steps to Develop Meshwork Framework and Implement Program



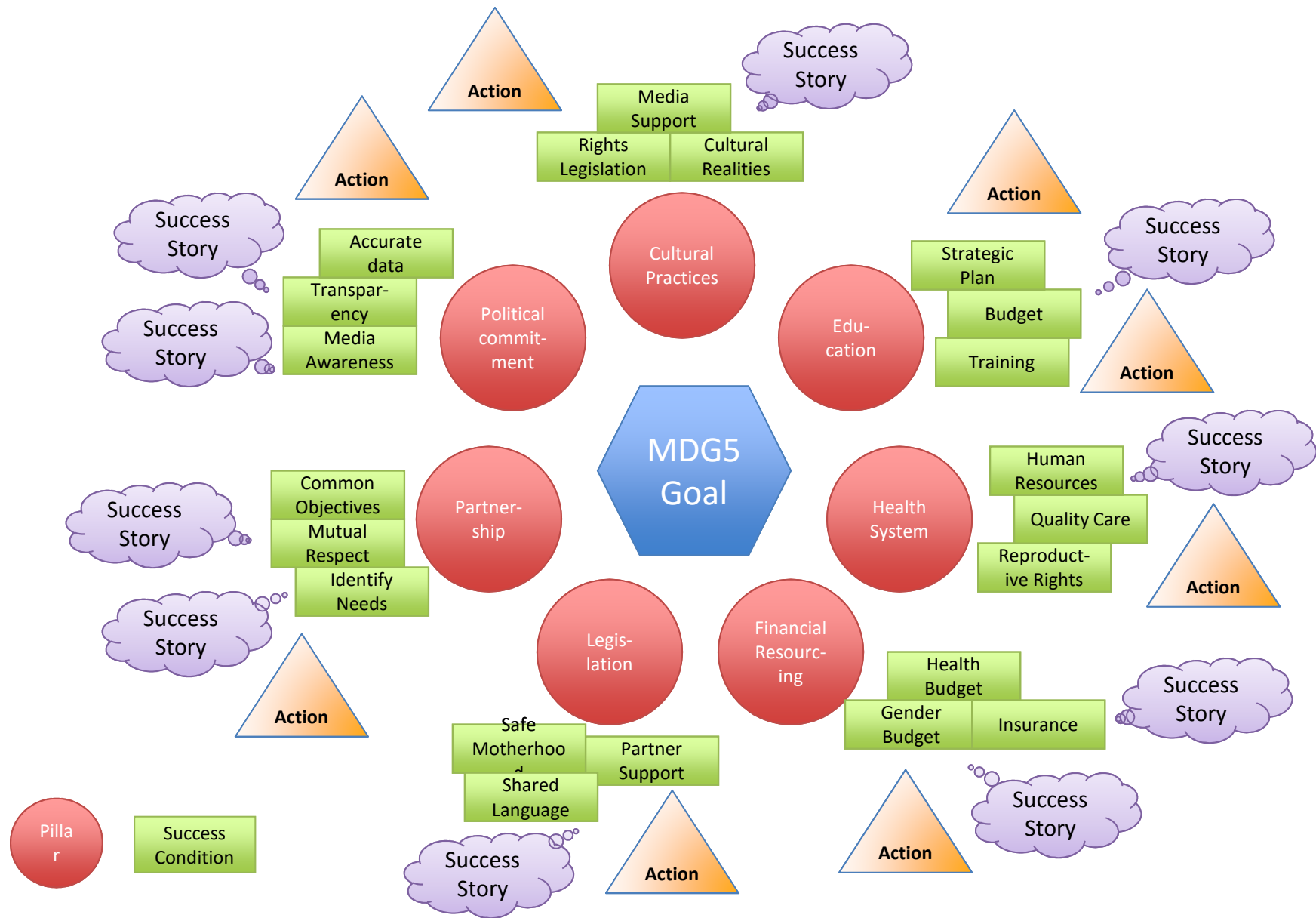
# Needs Assessment

- How to identify the needs and solutions to challenges specifically relevant to people in their contexts?
- How to keep an overview of all contributing people, organisations and activities, connecting them where appropriate?

# Shared framework

- Develops a shared framework of “areas” and “conditions”
- Provides a map for knowledge on projects, challenges, solutions, case studies ..
- Provides a template or blueprint for measuring transition
- Example: MDG5 Roadmap

# 2008 Parliamentarians - Evolving Roadmap MDG5



# Needs, case studies, organisations and people for each conditie

What **know-how** exists to help fulfill each condition?

I. What **solutions** already exist to support this condition?

II. What **case stories** already exist to support this condition?

III. What **challenges** exist to the success of this condition?

IV. Which **organizations / groups** are already working on this condition?

V. How do **finances** flow?

VI.....

# Experiences

- Easy to deploy, culturally compatible process - round tables provide connections
- Enables common understanding and learning across languages with shared visual representation
- Channels energy into productive action, collaboration and learning
- Liberates potential and creates new possibilities
- Organic development – step by step

# Key questions Needs Assessment

1. What are the priorities in the given country within the knowledge areas?
  2. What are the main barriers for policy makers and implementation organizations?
  3. How do those priorities relate to what the Netherlands has to offer?
  4. What is the local capacity to develop evidence-based interventions?
  5. Who are the active stakeholders in the country in knowledge development and in implementation, what is their focus and expertise in the four areas?
  6. What is the current status of collaboration between stakeholders around knowledge development and knowledge implementation and the topic? What are next steps to further align these collaborations?
  7. Who finances what and what are the foreign sponsored activities, by whom? How are financial resources mobilised for the topic (both public and private)?
- ....

# Information

drs. Anne-Marie Voorhoeve  
strategic connector, meshwork architect, executive  
(team) coach

Voorhoeve Contactancy bv  
The Hague Center for Global Governance, Innovation and  
Emergence

m: +31 6 28550634

skype: amvoorhoeve

anne-marie@thehaguecenter.org

[nl.linkedin.com/in/annemarievoorhoeve/](https://nl.linkedin.com/in/annemarievoorhoeve/)